ISLE OF ANGLESEY COUNTY COUNCIL		
REPORT TO	EXECUTIVE COMMITTEE	
DATE	7 JANUARY 2013	
SUBJECT	INITIAL PROPOSALS 2013-14 BUDGET	
PORTFOLIO HOLDER(S)	COUNCILLOR JOHN CHORLTON	
LEAD OFFICER(S)	INTERIM HEAD OF FUNCTION (RESOURCES)	
CONTACT OFFICER	GILL LEWIS (EXT. 2620) EINIR WYN THOMAS (EXT. 2605)	

# Nature and reason for reporting

To enable the Executive to prepare its initial budget proposals for consultation.

### A - Introduction / Background / Issues

### 1. BACKGROUND

#### 1.1 Earlier Decision

- **1.1.1** The Executive at its meeting on 3 December approved a base budget and identified a budget gap based on the provisional settlement. The provisional budget gap for 2013-14 was £3.45 million with a £10 million gap over the three years to 2015-16.
- **1.1.2** The Board of Commissioners had approved a savings target of 7% for services at its meeting in July, which was set at a figure higher than the budget gap in order to be able to prioritise and the responses to the target were challenged by a workshop of all members on 4 December.

#### 1.2 The Chancellor's Autumn Statement

- **1.2.1** The Chancellor presented his Autumn Statement on 5 December 2012. This gave an update on public finances and the economy.
- **1.2.2** Although this was not expected to impact significantly on the final funding announcements for 2013-14, it did give an indication of the direction of travel and provided key information in respect of Council Tax support.
- **1.2.3** The Statement was generally similar to last year, focusing on reductions in growth and lengthening the expected period of cuts:
  - There was much in the Chancellor's Statement and the report of the Office for Budget Responsibility about the UK's economic prospects. GDP is expected to contract by 0.1% this year and then expand gradually over the next 5 years.

- The Welsh Government's Budget beyond the current Spending Review period will depend on the outcome of next year's Spending Review. The outlook is for further austerity. To eliminate the deficit, the Chancellor has said that there will be real cuts in UK spending on public services extending into 2017-18.
- There are revenue reductions, including further cuts to welfare benefits that are being made by the Chancellor.

There was news about Non domestic rates in England:

- The Government will extend the temporary doubling of the Small Business Rate Relief scheme for a further 12 months from 1 April 2013.
- In addition, the Government will exempt all newly built commercial property completed between 1 October 2013 and 30 September 2016 from empty property rates for the first 18 months.

We understand that the Small Business Rate Relief is to be extended in Wales too, but that it is unlikely that the provision for empty property will be introduced in Wales because conditions are different here.

The key points for Wales were:

- Good news for Wales in the increased capital allocation that the Welsh Government will receive, but this is partly funded by revenue cuts and it does not compensate for previous cuts to our capital budgets;
- A revenue increase of £16.651million for Wales (but see next paragraph);
- The Chancellor said the UK Government had accepted recommendations from pay review bodies not to press ahead with regional pay.

The implication of the Autumn Statement for Wales initially looks like, in 2013-14, a revenue increase of £16.651million. However, the revenue totals include a Barnett consequential for an extension to the Small Business Rate Relief Scheme. If WG choose, as they have done previously, to participate in the UK level scheme, they will forego the consequential. If this adjustment is taken into account, the overall picture in 2013-14 is a revenue decrease of £6.389 million.

### 1.3 Final Local Government Settlement

- **1.3.1** The Final Settlement was published on 11 December and confirmed:
  - That the funding for the Council Tax Support scheme would increase by £8 million, but that the funding would be within the settlement;
  - That there would be a topslice from the settlement of £10 million for a Regional Collaboration Fund. Guidance was made available;
  - There were no floor or damping arrangements;
  - Specific Grants were transferred into the settlement as planned the figures changed;
  - Aggregate External Finance increased by £266k for Anglesey.

### 1.4 The Council Tax Support Scheme

- **1.4.1** The Chancellor's Statement informed WG that the amount available for Council Tax Support in 2013-14 is £222 million (£223 million for 2014-15). WG have determined that this translates into a maximum liability of 90%. This means that councils in Wales are left to pick up the shortfall.
- 1.4.2 Our calculations, based on detailed financial modelling, show that there is a shortfall of £120k based on the current council tax benefit caseload; 90% maximum liability; and 5% increase in council tax. The Council is also exposed to variances in caseload which have been projected at up to 4%. The range of assumptions is £150k to £300k, and our advice is that the Council should budget for at least £200k shortfall on Council Tax Support next year.

### 2. STANDSTILL BUDGET AND BUDGET GAP

# 2.1 Changes

**2.1.1** Based on the above changes and on work being done between the Finance Service and budget holders, the following amendments have been made to the base budget, bringing the gap to £3.495m. This is shown at Appendix A and then at Appendix B with the inclusion of suggested savings.

Amendment	£000	Comments
Council Tax Support	157	
Increase in Settlement	-266	
Increase in inflation projection	125	for contracts to be agreed for next year
Reduction in other grants	29	
Total	45	

- 2.1.3 The main areas of uncertainty are now:-
  - Council Tax Support as outlined above:
  - Future of some hypothecated revenue grants to be announced over the next months;
  - Inflation on a small number of contracts;
  - Out-turn for the current year and its effect on the level of balances.
- 2.1.3 Included in the budget as a result of the decisions of others are precepts, levies and contributions to joint committees. Precepts and levies will not generally be available until late February, just before budget setting. Both the police precept and community council precept are shown separately on the council tax bill. The other items are:-
  - North Wales Fire and Rescue Authority
  - Internal Drainage Board
  - Coroners
  - Board of Conservators of Towyn Trewan

# 2.2 Pressures

**2.2.1** Pressures identified in the previous report are still being discussed and refined so that they can be incorporated at an appropriate level.

Pressure	£000	Comments
Looked after Children	600	can be reduced to £300k by using existing budgets
Pension Auto- enrolment	200	Can be deferred
Welfare Reform	200	
Schools Protection	500	
From Medium Term Revenue		
Budget Strategy		
Additional Job Evaluation	400	Most recent profile shows not
contingency		required until 2014-15
Additional Unsupported Borrowing	200	Most recent profile shows not
contingency		required until 2014-15

#### 3. BUDGET STRATEGY

### 3.1 Savings Proposals

- **3.1.1** Savings proposals were achieved by all services against the 7% targets set. The achievability of these savings was mixed, and a number of services found it difficult to offer up sustainable savings and offered more realistic efficiency savings in future years.
- **3.1.2** Service officers have worked with the service accountants to assess how achievable the proposals are in the short term. Comparative expenditure levels for local authorities and budget pressures were also taken into account.
- **3.1.3** The savings proposals are shown at Appendix C as a long list of potential savings. The appendix also shows a suggested amended target against each saving based on the achievability of proposals.

#### 3.2 Growth Bids

- 3.2.1 In a period of cuts to external funding and shrinking budgets across all services, growth bids are invited in the expectation that only limited growth can be allowed. The main growth issues of demand and response to key pressures are considered separately. A list of bids is shown at Appendix Ch.
- **3.2.2** The bids received, not already included elsewhere in the budget deliberations, and prioritised at this stage are as follows:

Bid	£	Comments
Adoption and Fostering Panel representation - Reference 17	27,650	New burden
Court Ordered Remands - Reference 18	28,110	New burden
Transition Working - Reference 20	28,130	Pilot phase coming to an end
Energy Island Programme (EIP) - Reference 14	300,000	

### 3.3 Schools Budgets

**3.3.1** The Minister confirmed in both the draft and final settlements that he wished to protect schools budgets for a further year. This increase, when fed into the 2013-14 budget, gives an uplift for schools of 2.08%. However, there are other issues that affect the eventual distribution to schools:

- Demographics: This is the effect of changing pupil numbers which for 2013-14 is minimal;
- Projected budget position for 2102-13: As reported to Members previously, there is a significant overspend on the education integration budget for 2012-13 that has continued for a number of years. If this level of spend continues in 2013-14 it will absorb the protection afforded to schools.

The delegated budget for 2013-14 (excluding grants) is £38.61m.

## 4. CONTINGENCIES, RESERVES AND BALANCES

## 4.1 Contingencies

**4.1.1** The main assumptions for contingencies in the December report have now been updated as follows:-

Contingency	£000	Comments
Job Evaluation	900	Funds ongoing work and contribution to the
		Reserve. Could be reduced by half, say, as a
		one off.
Performance	190	
		be increased by any unallocated/ unused funds
		from previous years, and potentially by
		qualifying for the full grant.
Cost of Change	500	Suggested level
Severance	1,000	As previous years at slightly reduced level
Process Contingency	500	Becomes General Contingency at the end of
		the budget process, after review
Specific Contingency	400	Contingency for known risks – now transferred
		outside service budgets
Contribution to balances	0	

### 4.2 Reserves and Balances

- **4.2.1** The annual report on reserves and balances was considered by the Executive at its meeting on December 3. It was suggested that a small sum could be released from earmarked reserves and that a contribution to reserves would be required. These aspects will be kept under review.
- **4.2.2** As a result of a recent Audit Commission report on English local authorities, reserves and balances are, once again, the subject of discussion. English local authorities are criticised for increasing reserves in a period of budget cuts. The response by CIPFA is relevant to this Authority too, including:
  - Reserves are an important component of councils' financial planning but they are not a silver bullet solution to financial problems;
  - Judgements about reserves to what extent they should be used or set aside to meet either specific or unforeseen future liabilities - can only be made locally within individual organisations;
  - Local decisions should be taken by councillors having regard to clear and full information and advice provided by Chief Finance Officers.

Steve Freer, CIPFA's Chief Executive is quoted as saying:

"We have to be extremely careful about using one-off reserves to fund shortfalls in recurring funding. Reserves are not a long term solution. At best they buy time to enable service changes to be planned and implemented in an orderly way. In these circumstances it is important that councils explain clearly to the public the actions and implications for services which are expected to follow in the medium and longer term."

#### 5. MEDIUM TERM STRATEGY AND EFFICIENCY STRATEGY

### 5.1 Medium Term Revenue Budget Strategy

- 5.1.1 Having updated the strategy for the assumptions relating to inflation, and brought the gap down to £10 million, it should be possible to protect front line services by ensuring that real efficiencies are driven out of budgets over the three year period. In order to buy time to modernise the services, a strategy is being developed based on reprofiling and deferring contributions for time sensitive spending; applying for capitalisation directions to spread the cost of equal pay compensation as appropriate; deferring contributions to earmarked reserves on a one off basis.
- **5.1.2** Ynys Môn is planning significant transformation for some of its services, particularly in response to demographic pressures and regulators reports and to improve the delivery of services for the future. Planning for transformation takes time, and the base budget level and capacity of the Council has made this difficult to implement changes as quickly as we would have hoped.
- **5.1.3** The decisions made in preparing the standstill budget and subsequently reducing the 'gap', will need to be re-visited and reviewed through 2013-14, and in preparing the budget for 2014/15, having allowed some time in 2013-14 to implement transformational change.

# 5.2 Efficiency Strategy

- **5.2.1** This report sets out the on-going preparation of the 2013-14 budget. Alongside this is a programme of work, looking at the development of an efficiency strategy to cover a further three years to correspond with the term of the new Council.
- **5.2.2** Service reviews have been undertaken on all services and have included Heads of Service, senior officers and politicians and finance and policy officers. The service reviews have considered the vision for each of the services, the transformation needed to deliver on the vision, opportunities for efficiencies, effectiveness and external collaboration and opportunities to work smarter and collaborate internally to improve delivery.
- 5.2.3 The efficiencies have been drawn together to produce a draft efficiency strategy that will be brought back to Members in the New Year. Further work is needed to quantify some of the efficiencies to be gained from transformation and to deliver the level of savings needed for the next 4 years.

### **5.3 Programme Management Arrangements**

- **5.3.1** The Council has been working with a number of Partners to develop an Operating model and, from that, to develop a Transformation Plan. The 3 year Transformation Plan is in the process of being finalised, but one of the more important aspects of the delivery of the plan is setting up a Programme Management Office.
- **5.3.2** Within the 3 year plan are two initial '90 day cycles,' which are intense programmes of work with tasks and accountabilities identified in detail. All work will be delivered through 3 new Programme Boards which will be managed to SLT and the Executive through the Programme Office. The efficiency strategy will be managed through the Programmes.

### 6. OPTIONS FOR A PROPOSED BUDGET PACKAGE

### 6.1 Base proposal

**6.1.1** Based on an assessment of the savings proposals and on initial consultation with officers and Members, I am able to suggest an initial budget package as follows:-

Base	Comments
5% increase in council tax	
Defers elements of the medium term financial plan	
to reflect reprofiling	
Defers some planned funding for Job Evaluation	
and reduces contributions to earmarked reserves	
Allows for £1.5m Cost of Change	
and £0.5m contribution to balances	
Protects schools	see above
Increases funding for Looked after Children and	In line with pressures seen in
provides demographic increases for social care	other authorities
Protects corporate services for another year to	Enables future year savings
allow significant transformation of back office	
functions	
Leisure services given time to rationalise the	Enables future year savings
service	
Adult Social Care given time to transform service	Enables future year savings
Minimal growth	
Address Energy Island programme on the basis	
that expenditure will be covered by future income	

- 6.1.2 The effect of this base proposal is shown at Appendix B with the detail at Appendix C and Ch. A number of options are available around this proposal and can be included in the consultation paper.
- **6.1.3** The calculation of the Council Tax is that each 1% increase produces £265k. This means that each 1% below the planned 5% council tax increase widens the budget gap by £265k for next year and for the future. My advice is that the tax increase should remain at 5%, as planned.

Council Tax Increase	Produces £ 000	pence per week Band D dwelling
5%	1,327	86p
4.5%	1,194	77p
4%	1,061	69p
3.5%	929	60p

### 7. MATTERS FOR DECISION

- **7.1** To update the standstill budget for items at paragraphs 2 and 4.1 so that the budget gap becomes £2.845 million.
- **7.2** Based on the draft proposal at paragraph 6, the Executive is invited to approve an initial budget package for consultation.

B -	Considerations	
	see above	
C -	Implications and Impacts	
1	Finance / Section 151	author
2	Legal / Monitoring Officer	
3	Human Resources	
4	Property Services	
	(see notes – separate document)	
5	Information and Communications	
	Technology (ICT)	
6	Equality	
	(see notes – separate document)	
7	Anti-poverty and Social	
	(see notes – separate document)	
8	Communication	
	(see notes – separate document)	
9	Consultation	
	(see notes – separate document)	
10	Economic	
11	Environmental	
	(see notes – separate document)	
12	Crime and Disorder	
	(see notes – separate document)	
13	Outcome Agreements	

# **CH - Summary**

The standstill budget and other budget information are updated for the final settlement and for other items.

Having considered the savings and growth proposals, an initial budget package has been prepared with a number of potential options for consultation.

## D - Recommendation

That the Executive approves an initial budget proposal for formal consultation and delegates to the Head of Function (Resources) in consultation with the Portfolio Holder for Resources the authority to finalise the budget consultation document.

NAME OF AUTHOR OF REPORT: GILL LEWIS

JOB TITLE: INTERIM HEAD OF FUNCTION (RESOURCES)

DATE: 21 DECEMBER 2012

## Appendices:

- A Summary of Draft Standstill Budget and Budget Gap 2013-14
- B Proposed Savings and Growth 2013-14
- C Summary of Proposed Savings
- Ch Summary of Growth Bids 2013-14 Budgets

# **Background papers**

Welsh Government final Settlement December 2012

# APPENDIX A - Summary of draft standstill budget and budget gap 2013-14

# **Isle of Anglesey County Council**

Directorate	Draft Standstill Position after provisional settlement 03-Dec	Final Settlement changes	Amended Assumptions	Revised Gap before savings
	£000	£000	£000	£000
Lifelong Learning (including schools)	47,485			47,485
Community Services	31,883	- 85		31,798
Sustainable Development	22,592	- 190		22,402
Deputy Chief Executive	8,316	29		8,345
Corporate and Democratic Costs	2,269		-100	•
Council Tax Support - additional responsibilities	4,468	157	200	•
Levies	3,223			3,223
Capital Financing and Interest	7,185 - 358			7,185 - 358
Recharges to HRA/ DSO Affordable Priorities Programme Initiatives (savings)	- 358 - 480			- 480
Total	126,583	- 89	100	<b>126,594</b>
Outcome Agreement Grant	- 545			- 545
Improvement Contingency	190			190
Process Contingency	500			500
General Contingency	-			-
Job Evaluation Contingency	900		-450	450
Sub Total Standstill Budget	127,628	- 89	- 350	127,189
From Medium Term Plan:				
Additional Job Evaluation Contingency	400		-400	-
Additional Unsupported Borrowing Contingency	200		-200	-
Pressures:				
- Looked after Children	600			600
- Autoenrolment	200		-200	
- Welfare Reform	200			200
- Schools Protection	500			500 -
Severances Contingency	1,000			1,000
Cost of change Contingency	500			500
Other Specific Contingency		400		400
Contribution from/ to Balances	-		500	500
Total before Savings	131,228	311	- 650	130,889
Eunded bu				
Funded by: Aggregate External Funding	99,961	266		100,227
Council Tax	27,867	200		27,867
Discretionary Rate Relief	- 50			- 50
Total Funding	127,778	266	-	128,044
Funding Gap	3,450	45	- 650	2,845

# **APPENDIX B - Proposed Savings and Growth 2013-14**

# **Isle of Anglesey County Council**

Directorate	of savings proposals (Options are set out in Appendix C)	of Growth proposals (Options are set out in Appendix CH)	Budget
	£000	£000	£000
Lifelong Learning (including schools)	-250		47,235
Community Services	-965	84	30,917
Sustainable Development	-1486		20,916
Deputy Chief Executive	-169		8,295
Corporate and Democratic Costs	-70		1,980
Council Tax Support - additional responsibilities			4,825
Levies			3,223
Capital Financing and Interest Recharges to HRA/ DSO			7,185 - 358
Affordable Priorities Programme Initiatives (savings)			- 480
Total	- 2,940	84	123,738
Outcome Agreement Grant			- 545
Improvement Contingency			190
Process Contingency			500
General Contingency			-
Job Evaluation Contingency			450
Sub Total Standstill Budget	- 2,940	84	124,333
From Medium Term Plan:			
Additional Job Evaluation Contingency			-
Additional Unsupported Borrowing Contingency			-
Pressures:			-
- Looked after Children - Autoenrolment			600
- Welfare Reform			200
- Schools Protection			500
Severances Contingency			1,000
Cost of change Contingency			500
Other Specific Contingency			400
Contribution from/ to Balances			500
Total before Savings	- 2,940	84	128,033
F. Abdb			
Funded by:			100 227
Aggregate External Funding Council Tax			100,227 27,867
Discretionary Rate Relief			- 50
Total Funding	-	-	128,044
Funding Gap	- 2,940	84	- 11

Summary

Summary

Proposed

Summary Of Proposed Savi	ngs		
Lifelong Learning			
Savings Target	250,000		
Original Savings Target 7%	-250,000 -3,743,230		
	Savings	identified	Brief Description
Education Service	-449,950	-60,000	Repairs & Maintenance (Primary) - Reference A
		-40,000	Dyslexia - Reference A
		-/5,000 -6,000	Repairs & Maintenance (Secondary) - Reference A  Maintenance (Llangefni Building) - Reference A
			Inclusion (Secondary Behaviour)- Reference A
			Ysgol y Bont Support - Reference A
		-77,000	10% cuts across all headings - Supplies & Services - Reference A Cynnal/GEGYR (minimum) - Reference A
			School Meals (7 months) - Reference A
V			
Youth Service	-56,150		Youth Justice - Reference B  Community Wardens - Reference B
			Jesse Hughes Youth Club (cut staff hours) - Reference B
		-11,540	Close 5 Youth Clubs - Reference B
			Reduce Hours Area Leaders - Reference B  Cut additional youth activities - Reference B
			Cut grant Young Farmers - Reference B
			Transfer Penmynydd and sell Llansadwrn - Reference B
Total	-506,100		
	303,:00		
Deputy Chief Executive			
Savings Target	-239,000		
Original Savings Target 7%	-578,640		
	Savings	identified	Brief Description
	Cavings	lacitanea	brier Description
			Maximum 2% from Supplies and Services. All other savings would be
All Candoos	-578,000		achieved by cutting staff (approximately 15 posts) - effectively rolling back th investment and protection of the last two years.
All Services Central Services	-50,000		Staffing/Supplies and Services
			y 1
Policy Service	-20,000		Corporate savings on postages/use of pre paid envelopes - Reference E
1 only dervice			
	-169,000	-50,000	Reductions in transactional processing costs following implementation of
Corporate and Democratic Costs			Finance and HR systems and other initiatives  Reduction in total cost of Members' Allowances (end of intervention/reduction)
		-20,000	in number of Members)
		-50,000	Reduction in audit fees as result of reduction in numbers of specific grant
			audits.
			Training budget (corporate) - Reference C  Training budget (services) - Reference C
			* * '
Total	-239,000		
Sustainable Development *			
Planning/Public Protection			
Savings Target	-200,000		
Original Savings Target 7%	-277,810		
	0	identif!!	P.M.P. Control
	Savings	identified	Brief Description
Planning	-154,000	-40,000	Staff secondment to Ynys Ynni - Reference F
		-37,000	Joint Planning Policy Unit Savings - Reference F
			Supplies & Services - Reference F Pre-Application Fees - Reference F
		-3,000	General Fees - Reference F
		-10,000	Professional consultancy services - Reference F
			Open Spaces budget - Reference F Building Control Collaboration Project - Reference F
			Property and Environment Grant Fees - Reference F
Public Protection	-130,000		Proposed Staff Restructuring Increase in selected fees and charges above the corporate ceiling of 2% -
		-10,000	Reference G
		-5,000	Income from Ynys Ynni - Reference G
		-15,000	Efficiency changes in supplies and services budget (including CIVICA
		,	contract) - Reference G

Summary Of Proposed Savir			
Total	-284,000		
Waste Management Services			
Savings Target	-400,000		
Original Savings Target 7%	-730,930		
	Savinas	alomtifical	Drief Description
	Savings	dentified	Brief Description
	-227,500		Close All Public Conveniences - Reference H
	-106,000		a) Waste Haulage from Penhesgyn and b) Residual Waste Disposal -
	-125,000		Reference J Street Cleansing Service - Reference K
	,		
Total	-458,500		
Proporty Sorvice			
Property Service Savings Target	-200,000		
Original Savings Target 7%	-239,290		
	,		
	Savings	identified	Brief Description
	40.00		
	-13,390		Reduction in building specialist consultancy budget - £13,390 - Reference L
	-74,440		Efficiency savings by reducing costs and contingencies £74,440 - Reference M
	-34,400		Holyhead Fishdock Dockmaster Deletion of Post - £34,400 - Reference N
	-5,500		Delete Vacant Posts Architectural Services Team - £5,500 - Reference P
	-2,000		Maritime Income -£2,000 - Reference Q
	-109,580		Proposed Team Restructuring
Total	-239,310		
Highways and Transportation Service			
Savings Target	-600,000		
Original Savings Target 7%	-787,810		
	Savings	identified	Brief Description
	Savings	identified	Brief Description
	-190,000	identified	
		identified	
	-190,000	dentified	Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car
	-190,000 -66,000	dentified	Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W
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Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270	dentified	Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 Savings -38,530 -1,670		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X  Brief Description  Contingency - £38,530 - Reference Y Pre-Paid envelopes - £1,670 - Reference Y
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 -86,270 -38,530 -1,670 -302		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U  Reduction in highway infrastructure maintenance - £343,000 - Reference V  Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W  Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X   Brief Description  Contingency - £38,530 - Reference Y  Pre-Paid envelopes - £1,670 - Reference Y  Computer Sundries - £302 - Reference Y
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 Savings -38,530 -1,670 -302 -11,768		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U  Reduction in highway infrastructure maintenance - £343,000 - Reference V  Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W  Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X   Brief Description  Contingency - £38,530 - Reference Y  Pre-Paid envelopes - £1,670 - Reference Y  Computer Sundries - £302 - Reference Y  Partnership Funding - £11,768 - Reference Y
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 Savings -38,530 -1,670 -302 -11,768 -10,000		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X   Brief Description  Contingency - £38,530 - Reference Y Pre-Paid envelopes - £1,670 - Reference Y Computer Sundries - £302 - Reference Y Partnership Funding - £11,768 - Reference Y Business Services - £10,000 - Reference Y
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 Savings -38,530 -1,670 -302 -11,768		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X  Brief Description  Contingency - £38,530 - Reference Y Pre-Paid envelopes - £1,670 - Reference Y Computer Sundries - £302 - Reference Y Business Services - £10,000 - Reference Y North Wales Film Institute - £7,320 - Reference Y
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 -86,270 -38,530 -1,670 -302 -11,768 -10,000 -7,320		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X   Brief Description  Contingency - £38,530 - Reference Y Pre-Paid envelopes - £1,670 - Reference Y Computer Sundries - £302 - Reference Y Partnership Funding - £11,768 - Reference Y Business Services - £10,000 - Reference Y
Economic Development Service Savings Target Original Savings Target 7%	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 -38,530 -1,670 -302 -11,768 -10,000 -7,320 -4,290 -12,390		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X  Brief Description  Contingency - £38,530 - Reference Y Pre-Paid envelopes - £1,670 - Reference Y Computer Sundries - £302 - Reference Y Partnership Funding - £11,768 - Reference Y Business Services - £10,000 - Reference Y Culture Tourism Project - £4,290 - Reference Y
Economic Development Service Savings Target	-190,000 -66,000 -343,000 -169,240 -19,750 -787,990 -86,270 -86,270 -86,270 -30,20 -11,768 -10,000 -7,320 -4,290		Withdrawal and major reductions in 7 bus services - £190,000 - Reference T Reduce road safety & footpath maintenance budgets and increase car parking charges - £66,000 - Reference U Reduction in highway infrastructure maintenance - £343,000 - Reference V Restructuring resulting in staff savings, reduction in call out budgets, and supplies and services - £169,240 - Reference W Increase use of Council vehicles and hired vehicles in place of travelling expenses - £19,750 - Reference X  Brief Description  Contingency - £38,530 - Reference Y Pre-Paid envelopes - £1,670 - Reference Y Computer Sundries - £302 - Reference Y Partnership Funding - £11,768 - Reference Y Business Services - £10,000 - Reference Y Culture Tourism Project - £4,290 - Reference Y

- \* Savings target for Directorate has been set lower than total of identified savings proposals:

  (a) To allow flexibility in selection of options, some of which have significant service impacts
  - (b) To recognise that, although most bids have been individually assessed as being achievable with limited service impact, it is likely that some
  - will prove more difficult than others to implement, so again some flexibility is needed

    (c) The Directorate has made a number of Growth Bids which have not been recommended for approval the savings target set allows for the option of incoporating some growth items by implementing savings in excess of the recommended target

Community		
Housing Service		

Summary Of Proposed Saving	gs		
Savings Target	CE 000	1	
Savings Target Original Savings Target 7%	-65,000 -159,880		
go .u.go	,		
	Savings	identified	Brief Description
			Estate Management Officer with responsibility for Private Sector Leasing
	-25,000		properties - Reference Z
			Replacing existing photocopiers and printers with more modern equipment,
	-5,000		an 'all-in-one machines' which scans, photocopies and prints, which are
	20,000	-	networked into the IT system - Reference AA
	-20,000 -16,490		Budget realignment with HRA - Reference AC  Clerical assistant - Reference AD
	10,100		Gronour abbiotum Tronomou / B
Total	-66,490		
Casial Camiana Childrenia Camiana			
Social Services - Children's Services Savings Target	-300,000		
	555,555		
	Savings	identified	Brief Description
	-17,580		Joint Funding SCS Integrated Manager - Reference AF
	-18,670		ACTIVITIES CO-ORD(SOC.EXCL) - Reference AG
			Charing Capacity –Terminate use of Sessional Chairs of Case Conferences
	-5,000		and Statutory Reviews - Reference AH
	-33,400		Bryn Hwfa - Manager Post - Reference Al
	-150,000		Queens Park has been closed during 2010/11–Most staff were either made redundant or redeployed during 2011/12 - Reference AJ
	-74,150		Service Level Agreements with the Voluntary Sector - Reference AQ
	-12,812		Family Support Budgets Reference AR
	-311,612		
Social Services - Adults' Services	500.000		
Savings Target	-500,000		
	Savings	identified	Brief Description
	<b>g</b>		2.131.2333.1.5110.1
	-500,000		RATIONALISATION/TRANSFORMATION OF ADULTS' SERVICES COMMISSIONING - Reference AK/General review of Provider Unit budgets and costs - Reference AL
Service Total			
Social Services Total	-800,000		
OriginalSavings Target 7%	-2,627,890		
eisure and Culture			
Savings Target	-100,000		
Original Savings Target 7%	-199,010		
	Savings	identified	Brief Description
	-33,400		Delete Community Librarian post from the establishement
	-55,400		·
	-48,000		Income Raising Opportunity: 'Drawn to the Light', Sir Kyffin Williams and Venice, 2013 Exhibition [20/07/2013 – 02/02/2014] - Reference AM
	-16,460		Deletion from establishment of Library Assistant Post - Reference AN
	-15,000		Rationalisation of library cleaning arrangements - £15,000 - Reference AO
	-5,000	-	Reduction in book fund - Reference AP
	-5,000		INCOMOTION III DOOK IMIM - INCIGIONOC AF
<b>Total</b>	-117,860		
Crond Totala		1	1
Grand Totals Savings Target	-2 940 270		
Grand Totals Savings Target Savings Proposals	-2,940,270 -3,597,132		

Service	Service Total (£)	Total Bid (£)	Brief Description	
long Learning				
cation Service	79,174	13,510	Coordination (part time)CAPITA ONE - Reference 1	
		18,532	Admin support (Northgate) - Reference 2	
		18,532	Admin support (SCT/CRB) - Reference 3	
		28,600	Education Welfare Officer(E.W.O) - Reference 4	
			Reference 4	
outy Chief Executive			Provision to support the Communications	-
cy Service	20,000		Strategy, public engagement and work plans to support the Council's reputation - Reference 5	
nmittee and Legal Services	14,680	11,000	To provide a separate and distinct budget for ICT software licences for Legal Services - Reference 8	
		3,680	To provide a budget to enable audio recordings of the main Council committees to be accessible on the Council website - Reference 9	
tainable Davidanmant			Transfer de C	
stainable Development				
perty Service	71,000	31,000	Reduction in Right To Buy Income budget - Reference 10	
		15,000	Create a budget to run Caffi Mon (Canteen) - Reference 11	
		25,000	Reduction in Income budget - Reference 12	
nways and Transportation Service	103,000		Income Generation Deficit - Reduction in Income Budget £103,000 - Reference 13	
	300,000		IACC investment and contribution to the Energy Island Programme (EIP) - Reference	
nomic Development Service	000,000		14	_
;	13,000		Climate Change Reporting - Reference 15	
nmunity	132,900	27,650	Adoption and Fostering Panel representation -	
ial Services	102,000		Reference 17 Court Ordered Remands - Reference 18	
		28,130	Transition Working - Reference 20 TRANSFORMATION + REMODELLING OF	
		49,010	ADULTS' SERVICES (COMMISSIONING) - Reference 24	
ure & Culture Service	129,000	6,000	Unbudgeted – Committed Costs: (a) CRB Checks (Average annual costs across the service) :£3,000 (b) PAT Testing (Portable Appliance Testing) :£3,000 - Reference 25	
3.0 W SUNUIS SOUTH		30,000	Llangefni Golf Course – Income Expectation - Reference 26	
		8,000	Library Service – Fines Income Expectation - Reference 27	
		55,000	Oriel Ynys Môn – Income Expectation Reduction - Reference 28	
		30,000	Archifau Ynys Môn – Anglesey Archives - Reference 29	